

**1. Discussion Objective:**

**Work Session Date:** August 23, 2011

Review and discuss the proposed FY 2012 Budget.

**2. Submitter of Information:**

- Council
- Town Staff - Finance Director
- Town Attorney

**3. Estimated Time for this item:**

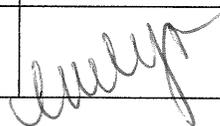
60 minutes

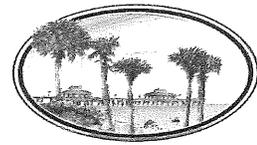
**5. Background:**

The Town Council is required by Florida Statute and the Town Charter to pass a budget each year. This meeting is a scheduled workshop to be held prior to the public hearing to adopt the millage rate and budget for the upcoming fiscal year. This total budget for all funds, sources and uses is \$19,073,261. This amount includes the water utility.

Documents attached:

- Memorandum to Town Manager from Finance Director
- Alternative funding ideas (chart and details)
- Historical revenues and expenditures – Bay Oaks and Community Pool
- Change in staffing levels by Department – FY 2009 through FY 2012

Town Manager	Town Attorney	Finance Director	Public Works Director	Community Development Director	Cultural Resources Director	Town Clerk
						



*Town of Fort Myers Beach*

## MEMORANDUM

To: Mayor and Town Council

From: Terry Stewart, Town Manager 

Date: August 17, 2011

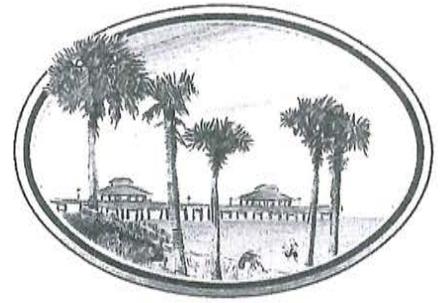
Re: Proposed Fiscal Year 2012 Budget

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During our last budget workshop, Town Council asked staff to re-assess the budget and provide some alternatives for Council's consideration. Included with the newest proposal is the suggested budget you reviewed on 08-01-11 along with six (6) alternatives. Those alternatives provide a different mix of millage rates, public service tax percentages and total budgetary dollars. I believe that Council will have a fairly broad range of options to assess and assist them in providing final direction to staff.

The documentation provided to you will enable us to engage in a healthy and productive discussion about the nature of our final budget document. Town staff and I look forward to working together with you and achieving a positive outcome for our community.

# Town of Fort Myers Beach



## Memo

To: Terry Stewart, Town Manager  
From: Evelyn Wicks, Finance Director  
Date: August 11, 2011  
Re: FY 2012 Budget

*Evelyn Wicks*

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As requested at the 8/1/2011 budget work session, attached please find:

- Additional alternatives and ideas for the FY 2012 budget. Each spreadsheet includes a very broad explanation of the significant changes and potential funding sources. I have also included a chart summarizing each alternative.
- Fund balances as of 9/30/2011:
  - General Fund is *expected* to be \$2,900,000
  - Beach renourishment is *expected* to be \$950,000
- Historical operating expenses and revenues for Bay Oaks Recreation Center and the Community Pool beginning FY 09 through 7/31/2011
- Spreadsheet summarizing the number of employees by department from FY 2009 through proposed FY 2012. Also please find explanations of the changes in the staff levels listed by year.

*Please let me know if there are any additional items you would like prior to the meeting.*

	Suggested 8/1/2011	Alternative # 1	Alternative # 2	Alternative # 3	Alternative # 4	Alternative # 5	Alternative # 6
Revenues	\$ 5,943,619	\$ 5,880,008	\$ 5,872,508	\$ 5,759,059	\$ 5,751,559	\$ 6,127,784	\$ 5,880,008
Expenditures	5,943,619	5,880,008	5,872,508	5,759,059	5,751,559	6,127,784	5,880,008
Variance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Tax Rate	1.0500	0.9551	0.9551	0.9551	0.9551	0.9551	0.9150
Public Services Tax percentage	7%	10%	9%	8%	7%	0%	0%
Revenue deductions	\$ -	\$ -	\$ -	\$ (20,850)	\$ (20,850)	\$ -	\$ -
Transfer from General Fund Balance	\$ 608	\$ 57,608	\$ 89,845	\$ 36,984	\$ 69,156	\$ 702,760	\$ 382,963
Additional transfers from other funds	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 275,000
<b>Percentage over (- under) roll back rate</b>	<b>9.94%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>-4.20%</b>
<b>TRIM Notice @ 1.1000</b>							

Town of Fort Myers Beach  
General Fund - *Suggested 8/1/2011*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Staff suggested 8/1/2011	Revised State changes*
<b>Revenues</b>				
Property Taxes @ 1.05	\$ 2,426,613	\$ 2,414,757	\$ 239,758	\$ 2,654,515
Franchise Fees	72,000	72,000	-	72,000
Public Service Tax @ 7%	-	-	278,229	278,229
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000	-	8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000	-	24,000
Licenses & Permits	166,721	311,569	-	311,569
Fines & Forfeitures	68,000	62,000	-	62,000
Operating Grants	274,430	132,520	-	132,520
Charges for Service	618,500	474,500	-	474,500
Interest	117,500	59,000	-	59,000
Transfer from fund balance	-	-	608	608
Miscellaneous Revenues	256,295	253,650	-	253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 539,446</b>	<b>\$ 5,943,619</b>

	Budget 2010-11	Original 6/21/2011	Staff suggested 8/1/2011	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392	-	\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299	-	260,299
Town Clerk	198,164	215,737	-	215,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(199)	253,128
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	78,735	1,048,620
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900	-	94,900
Maritime	188,009	222,989	-	222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390	-	541,390
Code Compliance	172,634	159,235	-	159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494	-	214,494
Newton Project Administration	12,700	16,000	-	16,000
FPAN Program (net)	183,350	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (184,364)</b>	<b>\$ 5,943,619</b>

This alternative was presented to the Council at the August 1st, 2011 work session. It blends an increase in property taxes of 9.94%, implementation of the public services tax at a rate of 7% and a transfer of \$100,000 from the Beach renourishment fund. There are a number of expenditures reductions which may ultimately result in deferral of some necessary projects and capital equipment purchases. This plan also provides for development of a Parks and Recreation Department with a new Director's position.

Town of Fort Myers Beach  
General Fund - *Alternative # 1*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 1 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9551	\$ 2,426,613	\$ 2,414,757		\$ 2,414,757
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 10%	-	-	397,376	397,376
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500		474,500
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	57,608	57,608
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 475,835</b>	<b>\$ 5,880,008</b>

	Budget 2010-11	Original 6/21/2011	Alternative 1 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299		260,299
Town Clerk	198,164	215,737		215,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(199)	253,128
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	15,124	985,009
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (247,975)</b>	<b>\$ 5,880,008</b>

This alternative keeps the millage rate at .9551, implements the public services tax at a rate of 10%, transfers \$57,608 from reserves and transfers \$100,000 from the Beach Renourishment fund. There are a number of expenditures reductions. New equipment for Public Works is not funded at this level. This plan also provides for development of a Parks and Recreation Department with a new Director's position, but does not retain the Recreation Manager position (vacant).

Town of Fort Myers Beach  
General Fund - *Alternative # 2*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 2 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9551	\$ 2,426,613	\$ 2,414,757		\$ 2,414,757
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 9%	-	-	357,639	357,639
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500		474,500
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	89,845	89,845
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 468,335</b>	<b>\$ 5,872,508</b>

	Budget 2010-11	Original 6/21/2011	Alternative 2 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299	(5,000)	255,299
Town Clerk	198,164	215,737	(2,000)	213,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(699)	252,628
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	15,124	985,009
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (255,475)</b>	<b>\$ 5,872,508</b>

This alternative keeps the millage rate at .9551, implements the public services tax at a rate of 9%, transfers \$89,845 from reserves and transfers \$100,000 from the Beach Renourishment fund. Expenditures include reductions in most departments and divisions. This plan provides for development of a Parks and Recreation Department with a new Director's position, but does not retain the Recreation Manager position (vacant).

Town of Fort Myers Beach  
General Fund - *Alternative # 3*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 3 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9551	\$ 2,426,613	\$ 2,414,757		\$ 2,414,757
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 8%	-	-	317,901	317,901
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500	(20,850)	453,650
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	36,984	36,984
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 354,886</b>	<b>\$ 5,759,059</b>

	Budget 2010-11	Original 6/21/2011	Alternative 3 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299	-	260,299
Town Clerk	198,164	215,737	-	215,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(199)	253,128
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	(105,825)	864,060
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (368,924)</b>	<b>\$ 5,759,059</b>

This alternative keeps the millage rate at .9551, implements the public services tax at a rate of 8%, transfers \$36,984 from reserves, reduces charges for services by \$20,850 due to reduced recreation programs and transfers \$100,000 from the Beach Renourishment fund. Expenditures include reductions in most departments and divisions. The pool will be closed 3 months of the year; Club Rec/after school program will not be offered and the building will be closed certain times during the week. This plan provides for development of a Parks and Recreation Department with a new Director's position, but does not retain the Recreation Manager position.

Town of Fort Myers Beach  
General Fund - *Alternative # 4*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 4 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9551	\$ 2,426,613	\$ 2,414,757		\$ 2,414,757
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 7%	-	-	278,229	278,229
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500	(20,850)	453,650
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	69,156	69,156
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 347,386</b>	<b>\$ 5,751,559</b>

	Budget 2010-11	Original 6/21/2011	Alternative 4 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299	(5,000)	255,299
Town Clerk	198,164	215,737	(2,000)	213,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(699)	252,628
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	(105,825)	864,060
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (376,424)</b>	<b>\$ 5,751,559</b>

This alternative keeps the millage rate at .9551, implements the public services tax at a rate of 7%, transfers \$69,156 from reserves, reduces charges for services by \$20,850 due to reduced recreation programs and transfers \$100,000 from the Beach Renourishment fund. Expenditures include reductions in most departments and divisions. The pool will be closed 3 months of the year; Club Rec/after school program will not be offered and the building will be closed certain evenings during the week. This plan provides for development of a Parks and Recreation Department with a new Director's position, but does not retain the Recreation Manager position.

Town of Fort Myers Beach  
General Fund - *Alternative # 5*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 5 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9551	\$ 2,426,613	\$ 2,414,757		\$ 2,414,757
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 0%	-	-		-
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500		474,500
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	702,760	702,760
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	100,000	455,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 723,611</b>	<b>\$ 6,127,784</b>

	Budget 2010-11	Original 6/21/2011	Alternative 5 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400		10,400
Town Manager	205,330	260,299		260,299
Town Clerk	198,164	215,737		215,737
General Services	783,528	803,576		803,576
Legal Services	190,000	190,400		190,400
Financial Services	255,463	253,327	(199)	253,128
Public Works Administration	346,534	427,510		427,510
Parks and Recreation	840,076	969,885		969,885
Maintenance	586,804	727,796		727,796
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000		362,000
Community Development Admin.	473,388	529,353		529,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300		8,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (199)</b>	<b>\$ 6,127,784</b>

This alternative keeps the millage rate at .9551, does not implement the public services tax and transfers \$702,760 from fund balance and an additional \$100,000 from beach renourishment fund balance. There are not changes to the original expenditures. This alternative does not include development of a Parks and Recreation Department, the new director position is not funded but the Recreation Manager vacant position is retained. The additional \$10,000 for historical plaques is not funded at this level. (\$199 in Finance was a typo in the original budget).

Town of Fort Myers Beach  
General Fund - *Alternative # 6*  
8/23/2011

	Budget 2010-11	Original 6/21/2011	Alternative 6 2011-12	Revised State changes*
<b>Revenues</b>				
Property Taxes @ .9150	\$ 2,426,613	\$ 2,414,757	\$ (102,979)	\$ 2,311,778
Franchise Fees	72,000	72,000		72,000
Public Service Tax @ 0%	-	-		-
Sales Tax*	454,704	454,704	(29,275)	425,429
Utilities Tax	8,000	8,000		8,000
Other Taxes*	782,473	782,473	(49,874)	732,599
Short Term Rentals	66,000	24,000		24,000
Licenses & Permits	166,721	311,569		311,569
Fines & Forfeitures	68,000	62,000		62,000
Operating Grants	274,430	132,520		132,520
Charges for Service	618,500	474,500		474,500
Interest	117,500	59,000		59,000
Transfer from fund balance	-	-	382,963	382,963
Miscellaneous Revenues	256,295	253,650		253,650
Transfers	275,018	355,000	275,000	630,000
<b>TOTAL REVENUES</b>	<b>\$ 5,586,254</b>	<b>\$ 5,404,173</b>	<b>\$ 475,835</b>	<b>\$ 5,880,008</b>

	Budget 2010-11	Original 6/21/2011	Alternative 6 2011-12	Revised 8/23/2011
<b>Expenditures</b>				
Town Council	\$ 149,542	\$ 120,392		\$ 120,392
Committees	10,400	10,400	(2,000)	8,400
Town Manager	205,330	260,299		260,299
Town Clerk	198,164	215,737		215,737
General Services	783,528	803,576	(15,000)	788,576
Legal Services	190,000	190,400	(20,000)	170,400
Financial Services	255,463	253,327	(199)	253,128
Public Works Administration	346,534	427,510	(30,000)	397,510
Parks and Recreation	840,076	969,885	15,124	985,009
Maintenance	586,804	727,796	(135,900)	591,896
Times Square	70,900	94,900		94,900
Maritime	188,009	222,989		222,989
Parking	311,601	362,000	(12,000)	350,000
Community Development Admin.	473,388	529,353	(58,000)	471,353
Building Division	398,220	541,390		541,390
Code Compliance	172,634	159,235		159,235
LPA	38,895	8,300	10,000	18,300
Mound House	170,716	214,494		214,494
Newton Project Administration	12,700	16,000		16,000
FPAN Program (net)	183,350	-		-
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,586,254</b>	<b>\$ 6,127,983</b>	<b>\$ (247,975)</b>	<b>\$ 5,880,008</b>

This alternative reduces the millage rate to .9150, this generates approximately \$102,979 less in property taxes. This plan does not implement the public services tax and transfers \$382,963 from general fund balance and an additional \$275,000 from beach renourishment fund balance. There are reductions in most departments and all capital purchases are deferred. This alternative includes development of a Parks and Recreation Department, the new director position is funded and the Recreation Manager vacant position is deleted. The additional \$10,000 for historical plaques is funded at this level. (\$199 in Finance was a typo in the original budget).

Town of Fort Myers Beach  
Parks and Recreation  
Historical Data from 10/01/2008 through 7/31/2011

		Actual FY 2008-09	Actual FY 2009-10	Budget 2010-11	Year-to-Date 7/31/2011	Proposed FY 2012
<b>Revenues</b>						
<b>Programs</b>						
	Bay Oaks Center & Pool	-	168,888	160,850	113,213	160,850
	Donations	-	33,989	20,000	11,227	20,000
	<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 202,877</b>	<b>\$ 180,850</b>	<b>\$ 124,440</b>	<b>\$ 180,850</b>
<b>Expenditures</b>						
<b>Parks and Recreation</b>						
	BORC Salaries	\$ 10,162	\$ 232,332	\$ 269,400	\$ 201,164	\$ 405,591
	Overtime	-	5,245	2,200	4,505	-
	Social Security	777	18,221	20,609	15,698	23,182
	Retirement	203	10,809	18,259	10,534	14,763
	Life, Health & Disability	-	34,300	40,341	38,028	53,571
	Repairs and Maintenance	-	28,793	34,000	33,384	40,250
	Teens	-	3,977	14,050	4,237	14,050
	Youth	-	6,408	7,950	3,416	9,950
	Athletics	-	14,509	18,290	24,447	28,700
	Seniors	-	33,448	37,850	18,419	31,500
	Travel/Training/Meals	-	-	1,000	107	3,025
	Telephone & Communication	108	3,222	-	733	-
	Utility Service	-	55,531	62,940	51,152	71,880
	Banking charges	84	1,626	-	211	-
	Membership and dues	-	-	350	-	750
	Marketing	-	-	13,750	2,702	11,725
	Vehicle (van)	-	-	-	20,708	-
	Recreation Center Operations	240,562	35,167	14,320	22,476	16,150
	Community Marketing	7,504	10,609	6,615	9,464	-
	Bay Oaks transition	1,715	126	-	-	-
	Special Events	-	5,929	12,120	7,509	16,120
	<b>Recreation Center</b>	<b>\$ 261,115</b>	<b>\$ 500,252</b>	<b>\$ 574,044</b>	<b>\$ 468,894</b>	<b>\$ 741,207</b>
	Pool Salaries	1,449	126,654	151,870	97,438	151,870
	Overtime	213	4,168	-	-	-
	Pool Social Security	127	10,008	11,618	7,454	11,835
	Pool Retirement	-	3,234	3,407	2,684	3,276
	Pool Life, Health & Disability	-	8,645	9,737	9,400	10,932
	Telephone & Communications	18	473	-	133	-
	Pool Operations	220,338	33,153	29,600	16,785	48,800
	Pool Maintenance	40,371	43,959	16,000	18,187	34,000
	Pool Utilities	38,507	38,139	41,800	25,651	44,700
	Pool Horticultural	-	524	2,000	271	2,000
	<b>Community Pool</b>	<b>\$ 301,023</b>	<b>\$ 268,957</b>	<b>\$ 266,032</b>	<b>\$ 178,003</b>	<b>\$ 307,413</b>
	<b>Total Expenditures - Parks and Recreation</b>	<b>\$ 562,138</b>	<b>\$ 769,209</b>	<b>\$ 840,076</b>	<b>\$ 646,897</b>	<b>\$ 1,048,620</b>
	<b>Net</b>	<b>\$ (562,138)</b>	<b>\$ (566,332)</b>	<b>\$ (659,226)</b>	<b>\$ (522,457)</b>	<b>\$ (867,770)</b>

Town of Fort Myers Beach  
Changes in staffing levels - by Department  
FY 2009-2012

Department	FY 2009	FY 2010	FY 2011	FY 2012
Town Manager	2.00	1.00	1.00	2.75
Town Clerk	2.00	3.00	3.00	3.00
Finance	2.00	2.00	2.00	2.00
Public Works	5.00	5.00	5.00	5.00
Harbor & Facilities-Maritime	1.00	1.00	1.00	1.00
Maintenance	12.00	12.70	8.70	8.70
Parks and Recreation	-	8.10	16.50	16.50
Community Development	10.00	9.00	9.50	9.50
Cultural Resources	2.00	2.00	2.40	3.60
FPAN	3.00	2.50	2.50	-
Public Works Services*	-	-	-	1.00
<i>Total full-time equivalents</i>	39.00	46.30	51.60	53.05

Changes from 2009 to 2010 - increasing from 39.00 to 46.30

Town Manager - transferred Executive Assistant position to Town Clerk - Contract Manager  
 Maintenance - added .7 maintenance worker to be shared with Bay Oaks (in place of contracted services)  
 Community Development - deleted one planning technician position in 2010  
 FPAN - changed one full-time Administrative Assistant position to part-time  
 Add 8.1 parks and recreation employees. (2009 employee headcount was calculated incorrectly but the budgeted \$\$ amount was correct)

Changes from 2010 to 2011 - increasing from 46.30 to 51.60

Maintenance-reorganized the Division & reduced staffing levels by 4 positions; 2 are to be paid with overtime (rather than full-time employees)  
 Parks and Recreation - increased from 8.1 to 16.50 (2009 employee headcount was calculated incorrectly but the budgeted \$\$ amount was correct)  
 Community Development - added 1 Code Enforcement Officer for 1/2 of year  
 Cultural Resources - changed 1 full-time position to several part-time positions (same dollar amount-part time employees are less costly)

Changes from 2011 to 2012 - increasing from 51.60 to 53.05

Town Manager - add one intern approximately .75 FTE  
 Town Manager - transfer Administrative Assistant from Comm. Dev to Town Manager  
 Community Development - add one permits technician  
 Cultural Resources - add one part-time custodian/maintenance for MH and Newton (in place of contracted services); increase some part-time hours  
 FPAN program - not budgeted: delete 2.5 full-time equivalent employees  
 Public Works Services, Inc. - add 1 accountant to be shared with Finance and Public Works for debt accounting

\* This accounting position will be funded by the Finance Department and Public Works Services.